Institutional Priorities for January 2004 through June 2005

Budget Management

- guide the University through a period of budget crisis; seek to keep the institution strong and to make progress in “bad times”
- promote the strategy of mixed funding to sustain institutional quality over the long term: (a) state support; (b) student fees; (c) donations (advancement); (d) grants/contracts; and (e) auxiliaries
- manage enrollment appropriately within the context of the University budget
- encourage efficiency through innovation and use of technology

University Advancement

- support the successful completion of the Centennial Campaign (December 2004)
- position the University for sustained support at a high level after the current campaign is completed
- consider formation of a philanthropic foundation; review structure of Advancement staff

Student Housing

- attain approval of plans and funding for the Student Housing North project
- plan the expansion of University Union and Foundation facilities and services to support an expanded residential campus; achieve financial support for such expansion (student fee referendum)
- expand student life programming to support Cal Poly’s growing residential community
Faculty/Staff Housing

- attain approval of plans and funding for the H-8 faculty/staff housing project
- review longer-term plans for faculty/staff housing

Master Plan Implementation

- attain approval of plans and funding for key components of the University’s facilities master plan: Science Building, Engineering Building, and Library Expansion

Faculty Recruitment and Development

- support the deans’ efforts to recruit and retain high-quality faculty as the institution plans to absorb significant faculty retirements and planned program growth
- encourage the professional development of faculty as teachers and scholars; emphasize explicit faculty development plans for all tenure-track faculty

Grants and Funded Projects

- implement a strategy to achieve a substantial increase in grants and funded projects to support faculty professional development and expansion of University service
- encourage all deans and department chairs to work with faculty to increase grant applications
- encourage key non-academic unit leaders to increase grant applications
- review the distribution of funds from grants administration (indirect cost recovery); seek maximum use of indirect cost recovery to seed new grants

Student Success

- encourage deans to monitor student progress and to sustain specific plans to enhance graduation rates and time-to-degree rates
- implement PolyProgress as a tool for monitoring progress to degree and improving academic advising
- establish a system for funding general education and support classes that supports students’ progress to degree
- implement a mandatory summer quarter (five weeks) for all Freshmen (beginning Summer 2005) that will give new students a solid orientation and a “jump start” on progress to degree

Enhancement of K-12 Science and Mathematics Education

- support a Cal Poly strategy to graduate more K-12 science and mathematics teachers and to support teachers already working in the K-12 schools
- support programs that encourage K-12 students to pursue careers in science, technology, engineering, and mathematics
- establish a center dedicated to achievement of these goals; build alliances with private industry to aid K-12 science and mathematics education

Technology Park

- implement plans for a Cal Poly technology park using non-state funds (complete master plan for the total project; implement Phase I, which includes design, funding, and construction of a 25,000 sq. ft. facility with appropriate tenants and business plan)
Student Administration Technology Project

- proceed with the scheduled analysis of the University’s needs in student administration systems and technology
- if a funding plan is acceptable, proceed with a full implementation strategy for Common Management System (CMS) support of student administration

Funding of Student Health Services and Aid for Student Athletes

- develop a strategy for adjusting student fees to: (a) support student health services (due to the growing cost of health care and increases in the campus residential community); (b) support student athletes (due to increasing needs for scholarship funds to cover the rising costs of education)
- coordinate requests for increased student fees to support health services and student athletes closely with plans for a student fee referendum to support expansion of University Union facilities and services